



Designed for space. Built for markets.

Market Infrastructure for the Space Economy

33rd UN/IAF Workshop

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For physical rails to succeed, commercial rails must follow



LAND

PHYSICAL RAILS

Railroads

COMMERCIAL RAILS

Travelers Cheques

1850



SEA

PHYSICAL RAILS

Shipping

COMMERCIAL RAILS

Letters of Credit

1871



AIR

PHYSICAL RAILS

Aviation

COMMERCIAL RAILS

Digital Ticketing

1960



SPACE

PHYSICAL RAILS

Rockets

COMMERCIAL RAILS

Nebex

2026



The Central Clearinghouse for Space Procurement

\$138B

Annual Government Spend

SOVEREIGN CAPACITY

Government-to-government space infrastructure contracts - the highest grade, largest- ticket segment of the pipeline, underpinned by sovereign creditworthiness

\$70B

Annual Export Gap

CENTRALIZED CLEARING HOUSE

Nebex serves as a central clearinghouse for space procurement, managing cross-border complexities, ensuring milestone payments, and providing trade finance solutions.

\$1T+++

Total Space Economy

SCALING ECONOMICS

Each transaction generates scalable economics for all parties — compounding returns as the deal pipeline matures across multiple transaction categories



Value for nations, suppliers, ecosystems

FOR NATIONS

Guaranteed Industrial Return

For international procurements made through the Nebex platform, nations ensure economic development and tech transfer for their own growing space sectors.

FOR SUPPLIERS

Cashflow solutions to accelerate programs

Nebex manages cross border complexity, ensures milestone payments, and provides trade financing solutions for complex, long term space infrastructure projects.

FOR CAPITAL

Allowing Capital Markets to participate

Through the Nebex Platform financial institutions, venture capital firms, and sovereign wealth funds can participate in the space economy at scale.



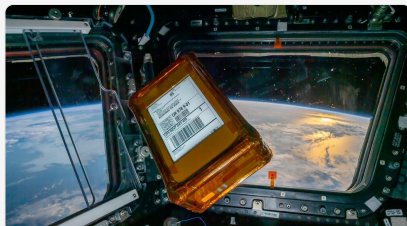
Proof of Execution

The founding team has not just theorized this market — they have built and operated within it at the highest levels of commercial spaceflight and sovereign engagement.

**01**

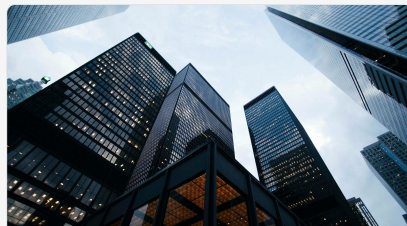
Human Spaceflight to the International Space Station

Successfully deployed humans to the ISS through four commercial missions — a milestone achieved by only a few people globally.

**02**

Orbital Data Center Deployment

Deployed ODC nodes to the ISS and on satellites, established the first in-space compute infrastructure — pioneering the future of space data.

**03**

\$1 Billion+ Revenue Generated

Built and operated programs generating over one billion dollars in revenue — proof of transaction capability and relationship depth.

**04**

Sovereign & Corporate Partnerships

Established partnership frameworks and diplomatic relationships with global sovereign and commercial counterparts.

Thank you